

**IMMIGRANT CONTRIBUTIONS IN THE NBA AND  
MAJOR LEAGUE BASEBALL**

**EXECUTIVE SUMMARY**

The 2014 NBA champion San Antonio Spurs are an example of how successful American enterprises today combine native-born and foreign-born talent to compete at the highest level. With 7 foreign-born players, the Spurs led the NBA with the most foreign-born players on their roster. Tony Parker (France), Boris Diaw (France) and Manu Ginobili (Argentina) played alongside Tim Duncan (U.S. Virgin Islands) and Kawhi Leonard (U.S.) to bring the team its 5<sup>th</sup> NBA championship since 1999.

The San Antonio Spurs are part of a larger trend of globalization in the NBA. In the 2013-14 season, the National Basketball Association (NBA) set a record with 90 international players, representing 20 percent of the players on the opening-night NBA rosters, compared to 21 international players (and 5 percent of rosters) in 1992.

Professional baseball started blending foreign-born players with native-born talent earlier than the NBA. On the 2014 Major League Baseball (MLB) opening-day roster there were 213 foreign-born players, representing 25 percent of the total, an increase of 2 percentage points from an NFAP analysis of MLB rosters performed in 2006. Leading foreign-born baseball players include 2013 American League MVP Miguel Cabrera, 2013 World Series MVP David Ortiz and Texas Rangers pitcher Yu Darvish.

## **SAN ANTONIO SPURS AND THE RISE OF FOREIGN-BORN PLAYERS IN THE NBA**

Americans invented baseball and basketball. For much of the nation's history the sports were almost exclusively played professionally by native-born Americans – and only white Americans. Both Major League Baseball and the National Basketball Association broke through the color barrier to permit non-white players, most famously Jackie Robinson in 1947. But the rise of foreign-born players came slowly, particularly in the NBA.

As of 1992, “the NBA had only 21 international players on its rosters,” about 5 percent of the NBA at that time.<sup>1</sup> The “Dream Team” featuring Michael Jordan, Magic Johnson and other stars at the 1992 Summer Olympics in Barcelona is credited with boosting the profile of basketball globally and may have served as a catalyst for the rising talent level of international players.

In the 2013-14 season, 90 international players – 20 percent of the total – were on opening-night NBA rosters, a four-fold increase in the proportion of foreign-born players from 1992.<sup>2</sup> Foreign-born professional athletes generally use temporary visas, such as P or O, that have no numerical limits, and thus avoid the backlogs that can prevent a highly skilled scientist and engineer from gaining, for example, an H-1B visa to work in the United States. Also, many athletes self-petition for green cards to become permanent residents, using the employment-based first or second preference (EB-1 and EB-2), and may avoid the waits of 6 to 10 years, as well as certain bureaucratic procedures, experienced by many talented individuals in the technology and business sectors.<sup>3</sup>

The San Antonio Spurs led the league with 7 foreign-born players, according to the NBA. Moreover, data on Wins Produced, compiled by BoxScore Geek, indicate the foreign-born players on the Spurs were responsible for 32 of the team's league-leading 62 wins in 2013-14. The leading win producer among foreign-born players was Marco Belinelli, from Italy, with 6.7 wins produced, followed by Manu Ginobili, born in Argentina, with 6 wins produced, with important contributions also from Patty Mills (Australia, 5 wins), Tiago Splitter (Brazil, 4 wins), Boris Diaw (France, 3.8 wins), Tony Parker (France, 3.6 wins), and Cory Joseph (Canada, 2.8 wins).<sup>4</sup>

None of this is to argue that only the foreign-born players contributed to the San Antonio Spurs compiling the NBA's best record and the league championship. The team's two most important players were native-born Kawhi

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<sup>1</sup> Mariama Diallo, “International Players' Impact on NBA Grows in Past Two Decades,” Voice of America, February 16, 2011. Percentage calculated based on number of players on NBA rosters in 1992 season, according to Basketball-Reference.com.

<sup>2</sup> “NBA Tips Off 2013-14 Season With Record International Player Presence,” NBA.com, October 29, 2013. Note: NFAP eliminated two players from the NBA's list, bringing the total number of foreign-born players to 90, since individuals born in Puerto Rico and the U.S. Virgin Islands are U.S. citizens at birth.

<sup>3</sup> Immigration and National Act; Jaensch Immigration Law Firm. Professional athletes generally do not have to go through “labor certification” with the U.S. Department of Labor to receive an employment-based green card.

<sup>4</sup> Data available at BoxScore Geek. For regular season only. Numbers rounded off.

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Leonard and Tim Duncan, who was born in the U.S. Virgin Islands and is considered a U.S. citizen by birth. But just like it would make little sense for technology companies to refrain from hiring any of the 71 percent of electrical engineering graduate students (or 65 percent of computer science graduate students) who are international students at U.S. universities, it also would be poor business practice for any NBA team to eliminate foreign-born talent from its potential labor pool if it wants to compete at the highest level.<sup>5</sup>

**Table 1**  
**San Antonio Spurs: Wins Produced in 2013-14 Season by Foreign-Born Players**

Player	Native Country	Wins Produced
Marco Belinelli	Italy	6.7 wins
Manu Ginobili	Argentina	6 wins
Patty Mills	Australia	5 wins
Tiago Splitter	Brazil	4 wins
Boris Diaw	France	3.8 wins
Tony Parker	France (born in Belgium)	3.6 wins
Cory Joseph	Canada	2.8 wins
<b>TOTAL WINS PRODUCED</b>		<b>32 (of 62 team wins, or 52%)</b>

Source: BoxScore Geek, NBA. Numbers rounded off.

## MAJOR LEAGUE BASEBALL

A similar story on the acceptance of foreign-born athletes and their contributions can be seen in Major League Baseball. In 1940, fewer than 2 percent of the players on Major League Baseball rosters were foreign-born. By 1990, the number had climbed to 10 percent.<sup>6</sup> At the start of the 2014 season, 25 percent of the players on Major League Baseball rosters were foreign-born, a total of 213 players.<sup>7</sup> (See Appendix.) That represents a higher proportion than the 23 percent recorded in a 2006 NFAP analysis of professional baseball rosters.<sup>8</sup>

Major League Baseball teams, like all employers, seek out employees that will make their companies better able to compete. Even a quick survey of recent awards and current statistics indicates many teams are rewarded for being open to talented individuals without regard to their place of birth.

<sup>5</sup> National Science Foundation, Survey of Graduate Students and Postdoctorates in Science and Engineering, <https://ncesdata.nsf.gov/webcaspar/>. U.S. students include lawful permanent residents; National Foundation for American Policy analysis.

<sup>6</sup> Stuart Anderson and L. Brian Andrew, *Coming to America: Immigrants, Baseball and the Contributions of Foreign-Born Players to America's Pastime*, NFAP Policy Brief, National Foundation for American Policy, October 2006.

<sup>7</sup> "2014 Opening Day Rosters Feature 224 Players Born Outside the U.S.," Press Release, Major League Baseball, April 1, 2014. Note: NFAP excluded the 11 players from Puerto Rico from the MLB list, since individuals born in Puerto Rico are U.S. citizens by birth.

<sup>8</sup> Stuart Anderson and L. Brian Andrew, *Coming to America: Immigrants, Baseball and the Contributions of Foreign-Born Players to America's Pastime*.

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Two of the best pitchers in the American League in 2014, as measured by earned run average, are Yu Darvish, with the Texas Rangers, and Masahiro Tanaka, with the New York Yankees, both born in Japan. The two leading hitters for average in the American League in 2014 have been the Seattle Mariners Robinson Cano (Dominican Republic) and the Detroit Tigers Victor Martinez (Venezuela).

In 2013, the American League's Most Valuable Player was awarded for the second consecutive year to Detroit Tigers slugger Miguel Cabrera, born in Venezuela. In the 2013 World Series, David Ortiz, born in the Dominican Republic, batted a remarkable 11 for 16, a .688 batting average, to garner the series' MVP award and lead the Boston Red Sox over the St. Louis Cardinals in 6 games. The Rookie of the Year award in the National League in 2013 went to Florida Marlins pitcher Jose Fernandez, who was born in Cuba.

**CONCLUSION: SUBSTANTIAL REVENUE INCREASES FOR NBA AND MLB**

NBA revenues have increased substantially over the past 30 years. In the 1982-83 season, NBA revenues were \$118 million, compared to \$4.6 billion for the league's 30 teams in the 2012-13 season, according to *Forbes*.<sup>9</sup> Similarly, revenues for Major League Baseball rose from \$1.4 billion in 1995 to over \$8 billion in 2013, reports *Forbes*.<sup>10</sup> And there is no evidence the entry of foreign-born talent has lowered the wages of NBA or Major League Baseball players, who have been enjoying record salary levels.

If the National Basketball Association and Major League Baseball had hired more foreign-born players and it resulted in an inferior product, then that would likely be reflected in league revenues. Both leagues rely on the voluntary purchases of tickets (and TV viewership) by consumers, who appear to be fine with foreign-born players on their favorite teams. Revenue figures indicate, it can be argued, that globalization and the ability to hire talent from around the world has benefited the leagues by enhancing the quality of play and attracting new fans and revenues. Being open to talented individuals without regard to their place of birth and combining their abilities with native-born athletes has not been bad for business.

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<sup>9</sup> Kurt Badenhausen, "As Stern Says Goodbye, Knicks, Lakers Set Records As NBA's Most Valuable Teams," *Forbes*, January 22, 2014. Not adjusted for inflation.

<sup>10</sup> Maury Brown, "Major League Baseball Sees Record Revenues Exceed \$8 Billion for 2013," *Forbes*, December 17, 2013. Not adjusted for inflation. Adjusted for inflation the 1995 figure would be approximately \$2.2 billion.

**APPENDIX****2013-14 NBA Opening-Night Roster – International Players (90)**

<b>COUNTRY</b>	<b>BIRTHPLACE</b>	<b>NAME</b>		<b>TEAM</b>
<b>Argentina</b>		Carlos	Delfino	Milwaukee Bucks
<b>Argentina</b>		Emanuel "Manu"	Ginobili	San Antonio Spurs
<b>Argentina</b>		Pablo	Prigoni	New York Knicks
<b>Argentina</b>		Luis	Scola	Indiana Pacers
<b>Australia</b>		Aron	Baynes	San Antonio Spurs
<b>Australia</b>		Andrew	Bogut	Golden State Warriors
<b>Australia</b>		Matt	Dellavedova	Cleveland Cavaliers
<b>Australia</b>		Kyrie	Irving	Cleveland Cavaliers
<b>Australia</b>		Patty	Mills	San Antonio Spurs
<b>Bosnia and Herezgovina</b>		Ognjen	Kuzmic	Golden State Warriors
<b>Bosnia and Herezgovina</b>		Mirza	Teletovic	Brooklyn Nets
<b>Brazil</b>		Vitor	Faverani	Boston Celtics
<b>Brazil</b>		Tiago	Splitter	San Antonio Spurs
<b>Brazil</b>		Anderson	Varejao	Cleveland Cavaliers
<b>Brazil</b>		Nene		Washington Wizards
<b>Cameroon</b>		Luc Richard	Mbah a Moute	Sacramento Kings
<b>Canada</b>		Joel	Anthony	Miami Heat
<b>Canada</b>		Anthony	Bennett	Cleveland Cavaliers
<b>Canada</b>		Cory	Joseph	San Antonio Spurs
<b>Canada</b>	South Africa	Steve	Nash	Los Angeles Lakers
<b>Canada</b>		Andrew	Nicholson	Orlando Magic
<b>Canada</b>		Kelly	Olynyk	Boston Celtics
<b>Canada</b>		Robert	Sacre	Los Angeles Lakers
<b>Canada</b>		Tristan	Thompson	Cleveland Cavaliers

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<b>Congo</b>		Serge	Ibaka	Oklahoma City Thunder
<b>Czech Republic</b>		Jan	Vesely	Washington Wizards
<b>Democratic Republic of the Congo</b>		Bismack	Biyombo	Charlotte Bobcats
<b>Dominican Republic</b>		Francisco	Garcia	Houston Rockets
<b>Dominican Republic</b>		Al	Horford	Atlanta Hawks
<b>France</b>		Nicolas	Batum	Portland Trail Blazers
<b>France</b>		Nando	De Colo	San Antonio Spurs
<b>France</b>		Boris	Diaw	San Antonio Spurs
<b>France</b>		Evan	Fournier	Denver Nuggets
<b>France</b>		Rudy	Gobert	Utah Jazz
<b>France</b>		Ian	Mahinmi	Indiana Pacers
<b>France</b>		Erik	Murphy	Chicago Bulls
<b>France</b>	Belgium	Tony	Parker	San Antonio Spurs
<b>France</b>	French Guiana	Kevin	Seraphin	Washington Wizards
<b>France</b>	Martinique	Ronny	Turiaf	Minnesota Timberwolves
<b>Georgia</b>		Zaza	Pachulia	Milwaukee Bucks
<b>Georgia</b>		Tornike	Shengelia	Brooklyn Nets
<b>Germany</b>		Elias	Harris	Los Angeles Lakers
<b>Germany</b>		Dirk	Nowitzki	Dallas Mavericks
<b>Germany</b>		Dennis	Schroder	Atlanta Hawks
<b>Great Britain</b>	South Sudan	Luol	Deng	Chicago Bulls
<b>Great Britain</b>		Joel	Freeland	Portland Trail Blazers
<b>Greece</b>		Giannis	Antetokounmpo	Milwaukee Bucks
<b>Haiti</b>		Samuel	Dalembert	Dallas Mavericks
<b>Israel</b>		Omri	Casspi	Houston Rockets
<b>Israel</b>		Gal	Mekel	Dallas Mavericks
<b>Italy</b>		Andrea	Bargnani	New York Knicks

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<b>Italy</b>		Marco	Belinelli	San Antonio Spurs
<b>Italy</b>		Luigi	Datome	Detroit Pistons
<b>Italy</b>		Danilo	Gallinari	Denver Nuggets
<b>Latvia</b>		Andris	Biedrins	Utah Jazz
<b>Lithuania</b>		Jonas	Valanciunas	Toronto Raptors
<b>Lithuania</b>		Donatas	Motiejunas	Houston Rockets
<b>Macedonia</b>		Pero	Antic	Atlanta Hawks
<b>Mexico</b>		Gustavo	Ayon	Atlanta Hawks
<b>Montenegro</b>		Nikola	Pekovic	Minnesota Timberwolves
<b>Montenegro</b>	Switzerland	Nikola	Vucevic	Orlando Magic
<b>New Zealand</b>		Steven	Adams	Oklahoma City Thunder
<b>Nigeria</b>		Festus	Ezeli	Golden State Warriors
<b>Poland</b>		Marcin	Gortat	Washington Wizards
<b>Russia</b>		Sergey	Karasev	Cleveland Cavaliers
<b>Russia</b>		Andrei	Kirilenko	Brooklyn Nets
<b>Russia</b>		Timofey	Mozgov	Denver Nuggets
<b>Russia</b>		Alexey	Shved	Minnesota Timberwolves
<b>Senegal</b>		Gorgui	Dieng	Minnesota Timberwolves
<b>Senegal</b>		Hamady	Ndiaye	Sacramento Kings
<b>Serbia</b>		Nemanja	Nedovic	Golden State Warriors
<b>Serbia</b>		Miroslav	Raduljica	Milwaukee Bucks
<b>Slovenia</b>		Goran	Dragic	Phoenix Suns
<b>Slovenia</b>		Beno	Udrih	New York Knicks
<b>Spain</b>		Jose Manuel	Calderon	Dallas Mavericks
<b>Spain</b>		Victor	Claver	Portland Trail Blazers
<b>Spain</b>		Marc	Gasol	Memphis Grizzlies
<b>Spain</b>		Pau	Gasol	Los Angeles Lakers

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<b>Spain</b>		Ricky	Rubio	Minnesota Timberwolves
<b>Sweden</b>		Jonas	Jerebko	Detroit Pistons
<b>Sweden</b>		Jeffrey	Taylor	Charlotte Bobcats
<b>Switzerland</b>		Thabo	Sefolosa	Oklahoma City Thunder
<b>Tanzania</b>		Hasheem	Thabeet	Oklahoma City Thunder
<b>Turkey</b>		Omer	Asik	Houston Rockets
<b>Turkey</b>		Ersan	Ilyasova	Milwaukee Bucks
<b>Turkey</b>		Enes	Kanter	Utah Jazz
<b>Turkey</b>		Hidayet "Hedo"	Turkoglu	Orlando Magic
<b>Ukraine</b>		Viacheslav	Kravtsov	Phoenix Suns
<b>Ukraine</b>		Alex	Len	Phoenix Suns
<b>Venezuela</b>		Greivis	Vasquez	Sacramento Kings

Source: NBA. Note: Players from Puerto Rico and the U.S. Virgin Islands were removed, since individuals born in Puerto Rico and the U.S. Virgin Islands are U.S. citizens at birth.



**Foreign-Born Players on 2014 MLB Opening Day Rosters (213)****ARUBA (1)**

Bogaerts, Xander, BOS

**AUSTRALIA (2)**

Balfour, Grant, TB

Rowland-Smith, Ryan, ARI

**BRAZIL (1)**

Gomes, Yan, CLE

**CANADA (10)**

Adduci, James, TEX

Axford, John, CLE

Crain, Jesse, HOU

Henderson, Jim, MIL

Lawrie, Brett, TOR

Martin, Russell, PIT

Morneau, Justin, COL

Paxton, James, SEA

Saunders, Michael, SEA

Votto, Joey, CIN

**COLOMBIA (4)**

Frieri, Ernesto, LAA

Quintana, Jose, CWS

Solano, Donovan, MIA

Teheran, Julio, ATL

**CUBA (19)**

Abreu, Jose, CWS

Alonso, Yonder, SD

Bueno, Francisco, KC

Cespedes, Yoenis, OAK

Chapman, Aroldis, CIN

Elias, Roenis, SEA

Escobar, Yunel, TB

Fernandez, Jose, MIA

Garcia, Onelki, LAD

Gonzalez, Miguel, PHI

Grandal, Yasmani, SD

Hechavarria, Adeiny, MIA

Iglesias, Jose, DET

Martin, Leonys, TEX

Nieto, Adrian, CWS

Pena, Brayan, CIN

Puig, Yasiel, LAD

Ramirez, Alexei, CWS

Viciedo, Dayan, CWS

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Bernadina, Roger, CIN  
Jansen, Kenley, LAD  
Profar, Jurickson, TEX  
Schoop, Jonathan, BAL  
Simmons, Andrelton, ATL

**DOMINICAN REPUBLIC (83)**

Abad, Fernando, OAK  
Alburquerque, AI, DET  
Almanzar, Michael, BAL  
Almonte, Abraham, SEA  
Alvarez, Pedro, PIT  
Arias, Joaquin, SF  
Aybar, Erick, LAA  
Bastardo, Antonio, PHI  
Bautista, Jose, TOR  
Beltre, Adrian, TEX  
Beltre, Engel, TEX  
Benoit, Joaquin, SD  
Bonifacio, Emilio, CHI  
Cabrera, Melky, TOR  
Cano, Robinson, SEA  
Casilla, Santiago, SF  
Castillo, Wellington, CHI  
Castro, Starlin, CHI  
Ciriaco, Pedro, KC  
Cleto, Maikel, CWS  
Colon, Bartolo, NYM  
Cruz, Arnoldi, STL  
Cruz, Nelson, BAL  
Cueto, Johnny, CIN  
De Aza, Alejandro, CWS  
Deduno, Samuel, MIN  
Encarnacion, Edwin, TOR  
Familia, Jeurys, NYM  
Figueroa, Pedro, TB  
Florimon, Pedro, MIN  
Furcal, Rafael, MIA  
Garcia, Leury, CWS  
German, Gonzalez, NYM  
Gomez, Carlos, MIL  
Hernandez, Roberto, PHI  
Herrera, Kelvin, KC  
Jimenez, Ubaldo, BAL  
Lagares, Juan, NYM  
Lake, Junior, CHI  
Liriano, Francisco, PIT  
Marmol, Carlos, MIA  
Marte, Starling, PIT  
Martinez, Carlos, STL

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Mejia, Jenrry, NYM  
Nicasio, Juan, COL  
Noesi, Hector, SEA  
Nova, Ivan, NYY  
Ogando, Alexi, TEX  
Ortiz, David, BOS  
Oviedo, Juan Carlos, TB  
Ozuna, Marcell, MIA  
Paulino, Felipe, CWS  
Peguero, Francisco, BAL  
Peralta, Jhonny, STL  
Peralta, Joel, TB  
Peralta, Wily, MIL  
Perez, Juan, SF  
Pimentel, Stolmy, PIT  
Pineda, Michael, NYY  
Pujols, Albert, LAA  
Ramirez, Aramis, MIL  
Ramirez, Hanley, LAD  
Reyes, Jose, TOR  
Rodney, Fernando, SEA  
Rodriguez, Wandy, PIT  
Rogers, Esmil, TOR  
Rosario, Wilin, COL  
Salazar, Danny, CLE  
Santana, Carlos, CLE  
Santiago, Ramon, CIN

Segura, Jean, MIL  
Sierra, Moises, TOR  
Simon, Alfredo, CIN  
Soriano, Alfonso, NYY  
Soriano, Rafael, WSH  
Strop, Pedro, CHI  
Uribe, Juan, LAD  
Valverde, Jose, NYM  
Ventura, Yordano, KC  
Veras, Jose, CHI  
Villanueva, Carlos, CHI  
Villar, Jonathan, HOU  
Volquez, Edinson, PIT

**JAPAN (9)**

Aoki, Nori, KC  
Darvish, Yu, TEX  
Fujikawa, Kyuji, CHI  
Iwakuma, Hisashi, SEA  
Kuroda, Hiroki, NYY  
Suzuki, Ichiro, NYY  
Tanaka, Masahiro, NYY  
Tazawa, Junichi, BOS  
Uehara, Koji, BOS

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De La Rosa, Jorge, COL  
Estrada, Marco, MIL  
Gallardo, Yovani, MIL  
Garcia, Jaime, STL  
Gonzalez, Miguel, BAL  
Pena, Ramiro, ATL  
Perez, Oliver, ARI  
Salas, Fernando, LAA  
Soria, Joakim, TEX

**NICARAGUA (3)**

Cabrera, Everth, SD  
Lopez, Wilton, COL  
Ramirez, Erasmo, SEA

**PANAMA (4)**

Chen, Bruce, KC  
Delgado, Randall, ARI  
Ruiz, Carlos, PHI  
Tejada, Ruben, NYM

**SOUTH KOREA (2)**

Choo, Shin-Soo, TEX  
Ryu, Hyun-Jin, LAD

**TAIWAN (2)**

Chen, Wei-Yin, BAL  
Wang, Wei-Chung, MIL

**VENEZUELA (59)**

Adrianza, Ehire, SF  
Altuve, Jose, HOU  
Alvarez, Henderson, MIA  
Amarista, Alexi, SD  
Andrus, Elvis, TEX  
Arcia, Oswaldo, MIN  
Avilan, Luis, ATL  
Belisario, Ronald, CWS  
Blanco, Gregor, SF  
Cabrera, Asdrubal, CLE  
Cabrera, Miguel, DET  
Callaspo, Alberto, OAK  
Carrasco, Carlos, CLE  
Cervelli, Francisco, NYY  
Chacin, Jhoulys, COL  
Chirinos, Robinson, TEX  
Doubront, Felix, BOS  
Escalona, Edgmer, BAL  
Escobar, Alcides, KC  
Escobar, Eduardo, MIN  
Galvis, Freddy, PHI  
Garcia, Avisail, CWS

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Gomez, Jeanmar, PIT  
Gonzalez, Alex, DET  
Gonzalez, Carlos, COL  
Gonzalez, Marwin, HOU  
Gutierrez, J.C., SF  
Guzman, Jesus, HOU  
Hernandez, Cesar, PHI  
Hernandez, Felix, SEA  
Herrera, Jonathan, BOS  
Infante, Omar, KC  
Izturis, Maicer, TOR  
Lobaton, Jose, WSH  
Machi, Jean, SF  
Martinez, Victor, DET  
Medina, Yoervis, SEA  
Montero, Miguel, ARI  
Morales, Franklin, COL  
Mujica, Edward, BOS  
Navarro, Dioner, TOR  
Ortiz, Joseph, TEX  
Parra, Gerardo, ARI  
Perez, Martin, TEX  
Perez, Salvador, KC  
Petit, Yusmeiro, SF  
Pinto, Josmil, MIN  
Prado, Martin, ARI  
Ramos, Wilson, WSH  
Rodriguez, Francisco, MIL  
Rondon, Bruce, DET  
Rondon, Hector, CHI  
Sanchez, Anibal, DET  
Sanchez, Hector, SF  
Sandoval, Pablo, SF  
Scutaro, Marco, SF  
Tabata, Jose, PIT  
Torres, Alex, SD  
Valbuena, Luis, CHI

Source: Major League Baseball.

## **ABOUT THE NATIONAL FOUNDATION FOR AMERICAN POLICY**

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